

**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**REFERENCE AND ADMINISTRATIVE DETAILS**

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<b>Members</b>	J Banks M Wolten S Harvey
<b>Trustees</b>	L Dance, Chief Executive D Ellis, Chair of Trustees from 6 January 2020 W Harvey C Haslam R Levinge, Chair of Trustees until 5 January 2020 (resigned 11 June 2020) A Noble J Smith (resigned 19 May 2020) M Hughes J Bee (appointed 16 January 2020) D Young (appointed 20 October 2020) K Brimfield (appointed 20 October 2020) W Gray (appointed 26 November 2020) I Heather (resigned 18 October 2019)
<b>Company registered number</b>	11968610
<b>Company name</b>	SAND Academies Trust
<b>Principal and registered office</b>	c/o The Milestone School Longford Lane Longlevens Gloucestershire GL2 9EU
<b>Company secretary</b>	K Shepherd
<b>Chief executive officer</b>	L Dance
<b>Senior management team</b>	L Dance, Chief Executive Officer A Hargreaves, Business Manager (resigned March 2020) A Lai, Financial Director (appointed November 2019) D Taylor, Head, The Milestone School S Dowell, Deputy Head, The Milestone School P Jones, Assistant Head, The Milestone School K Mann, Assistant Head, The Milestone School A Southwell, Assistant Head, The Milestone School (resigned 31 August 2020) A Fidderman, Head, Paternoster School S Beltran, Assistant Head, Paternoster School C Duncan, Assistant Head, Paternoster School J Laird, Assistant Head, Paternoster School N Teague, Head, Battledown Centre for Children and Families K Day, Head, Belmont School C Yeates, Deputy Head, Belmont School K Hanna, Assistant Head, Belmont School A Causon, Business Manager, Belmont School

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**REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED)  
FOR THE YEAR ENDED 31 AUGUST 2020**

**Independent auditor** Crowe U.K. LLP  
Carrick House  
Lypiatt Road  
Cheltenham  
GL50 2QJ

**Bankers** Lloyds Bank plc  
19 Eastgate Street  
Gloucester  
Gloucestershire  
GL1 1NU

**Solicitors** Harrison Clark Rickerbys  
Overross House  
Ross Park  
Ross on Wye  
Herefordshire  
HR9 7US

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**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the 1 September 2019 to 31 August 2020. The annual report serves the purposes of both a Trustees' report and a directors' report under company law.

The Trust operates four special schools for pupils aged 2 to 16 in Gloucestershire. It has a PAN pupil capacity of 596 and had a roll in the last census of 599. The Trust catchment area is throughout Gloucestershire with some pupils coming from outside of the county due to shortage of places in other Local Authorities.

The Milestone School is a teaching school in partnership with Coney Hill - The Coney Hill and Milestone School Teaching School [CHMA].

The Milestone School is a DfE sponsor academy.

**Structure, governance and management**

**a. Constitution**

The Academy Trust is a charitable company limited by guarantee and an exempt charity.

The charitable company's Memorandum of Association is the primary governing document of the Academy Trust. The Trusts purpose is to improve outcomes, opportunities, and life chances for children and young people, offer more/wider support for their families and share and develop staff experince through partnership working.

The Trustees of SAND Academies Trust are also the directors of the charitable company for the purposes of company law.

The charitable company is known as SAND Academies Trust.

Details of the Trustees who served during the period, and to the date these accounts are approved, are included in the Reference and administrative details on page 1.

**b. Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

**c. Trustees' indemnities**

In accordance with normal commercial practice the Academy Trust has purchased insurance (a member of Department for Education's Risk Protection Arrangement) to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides cover up to £10 million on any one claim.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**Structure, governance and management (continued)**

**d. Method of recruitment and appointment or election of Trustees**

The Academies Trust shall have the following Trustees as set out in its Articles of Association and funding agreement:

- Minimum of 3 but no maximum number of Trustees
- Up to 9 trustees appointed by the Members by ordinary resolution
- Under Article 57 of the Articles of Association, the CEO is appointed as a Trustee

Trustees are appointed for a four year period, except that this time limit does not apply to the Chief Executive Officer. Subject to remaining eligible to be a particular type of Trustee, any Trustee can be reappointed or re-elected.

When appointing new Trustees, the Board will give consideration to the skills and experience mix of existing Trustees in order to ensure that the Board has the necessary skills to contribute fully to the Academy Trust's development.

The management of the Academy Trust is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

**e. Policies adopted for the induction and training of Trustees**

The training and induction provided for new Trustees will depend upon their existing experience but would always include a tour of the schools and a chance to meet staff and pupils. All Trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as Trustees. Induction is tailored specifically to the individual.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**Structure, governance and management (continued)**

**f. Organisational structure**

SAND Academies Trust has followed the organisational structure laid down in the Articles of Association. The structure is represented on page 1.

The Board of Trustees normally meets at least 6 times a year. The Board establishes an overall framework for the governance of the Trust and determines membership, terms of reference and procedures of Committees and other groups. It receives reports including policies from its Committees for ratification. It monitors the activities of the Committees through the minutes of their meetings. The Board may from time to time establish Working Groups to perform specific tasks over a limited timescale.

- Finance and Risk Audit Committee - this meets at least six times a year and is responsible for monitoring, evaluating and reviewing policy and performance in relation to financial management, compliance with reporting and regulatory requirements and reporting, risk assessment, receiving reports from the Responsible Officer/internal audit and drafting the annual budget including setting staffing levels. It also incorporates the role of an audit committee.
- Resources Committee – This meets at least 6 times a year and is responsible H&S Reporting and oversight, property development and maintenance, Staffing and HR.
- Quality of Education Committee – This meets at least 6 times a year and is responsible for the quality of teaching, learning and curriculum delivery. The committee works to ensure that best practice from each school is shared and utilised to drive improvement to pupil progress.
- Chairs Committee – Comprised of the CEO, the Chair of Trustees and the Chairs of the Local Advisory Boards. Meets 6 times a year to monitor progress and feedback from the individual academies and to develop partnership working and collaborative projects.
- Remuneration and Nominations Committee – This meets on an as required basis to consider all matters relating to the recruitment of Trustees as well as the CEO. The committee will make decisions on the remuneration of the CEO and provide advice to the CEO on the remuneration of other senior management positions.
- Principals/Headteachers and CEO meetings – meet termly to share good practice.

The following decisions are reserved to the Board of Trustees, to:

- consider any proposals for changes to the status or constitution of the Trust and its committee structure,
- appoint or remove the Chairperson and/or Vice Chairperson,
- appoint the Chief Executive Officer and Clerk to the Trustees,
- approve the strategy and annual budget.

The Trustees and Board of Trustees have devolved responsibility for day to day management of the trust to the CEO and Senior Leadership Team of each school. The SLT implement the policies laid down by the Trustees and report back to them on performance.

The aim of the leadership structure is to devolve responsibility and encourage involvement in decision making at all levels.

The Headteachers are responsible for the appointment of staff, though appointment panels for Headteacher posts will include a member of the Local Advisory Board and a Trustee.

The CEO is the Accounting Officer.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**Structure, governance and management (continued)**

**g. Arrangements for setting pay and remuneration of key management personnel**

Remuneration for the Trust's key management personnel is through the performance management process, managed by the CEO. Recommendations for increases in salary are presented to the Remuneration and Nomination Committee for consideration.

The Chair of Trustees and the Chair of the Remuneration and Nomination Committee are responsible for the Pay and Appraisal of the CEO.

Headteachers' remuneration is through the performance management process overseen by the CEO and Chair of Local Advisory Board of the school. Recommendations for increases in salary are presented to the Remuneration and Nomination Committee for consideration.

The Trustees consider the Board of Trustees and the Senior Leadership Team comprise the key management personnel of the Academy in charge of directing and controlling, running and operating the Trust on a day to day basis. All Trustees give their time freely and no Trustee received remuneration in the period for their Trustee duties.

Details of Trustees' expenses and related party transactions are disclosed in the notes to the accounts

**h. Engagement with employees (including disabled persons)**

Employees have been consulted on issues of concern to them by means of regular consultative committee and staff meetings and have been kept informed on specific matters directly by management. The Academy Trust carries out exit interviews for all staff leaving the organisation and has adopted a procedure of upward feedback for senior management and the Trustees.

The Academy Trust has implemented a number of detailed policies in relation to all aspects of personnel matters including:

- Equal opportunities policy
- Health & safety policy

In accordance with the Academy Trust's equal opportunities policy, the Academy Trust has long-established fair employment practices in the recruitment, selection, retention and training of disabled staff.

Full details of these policies are available from the Academy Trust's offices.

**Objectives and activities**

**a. Objects and aims**

The principal object and activity of the Academy Trust is to advance for the public benefit education in the United Kingdom, in particular by establishing, maintaining, carrying on, managing and developing our schools specifically organised to enable the provision of special educational services for pupils with severe, complex and profound and multiple learning difficulties. Individual schools have bespoke policies as relevant to their unique context including policies for volunteering, staff well-being and flexible working. Individual staff members have work place disability passports as appropriate to their individual needs.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**Objectives and activities (continued)**

**b. Objectives, strategies and activities**

**Review of the year 2019/20**

During the year to 31 August 2020 the Trust continued to expand by taking on two further schools - Belmont School and Battledown Centre for Children and Families. All of this was done to the backdrop of a global pandemic during which the whole of the Trust remained open to provide the services needed by the families under its care. The Trust met all the required health and safety standards and safeguarding requirements during this challenging time.

**Ethos / Vision for SAND Academies Trust:**

As a partnership we will achieve more together and therefore

- improve outcomes, opportunities and life chances for children and young people
- offer more / wider support for their families
- share and develop staff expertise

We will create a Trust which is child-centred, giving children and young people, families and carers a voice.

Through collaboration we will challenge and maximise potential for our schools and individuals.

We will ensure the individual identity of each school.

We will develop a climate which is open to change and development.

We will shape the future by influencing services and provisions.

Individuals will be empowered to make decisions using research-based evidence to ensure the quality of education has sound intent, clear implementation and accountable impact.

Community engagement will be embedded in learning experiences, both the local community of the provision and the children and young people.

Opportunities and activities will be guided to support transitions for future learning and employment.

Skills and knowledge of all employees will be utilised to improve educational outcomes for children and young people regardless of the accommodation where they are placed.

**Aims for SAND Academies Trust:**

- To provide the best possible education for children and young people, including those with additional and complex needs, in both mainstream and special schools.
- To achieve excellence through innovation, creativity and continuous improvement.
- To direct the maximum resources available to The Trusts' academies, facilitating and servicing high standards.
- To build formal and informal partnerships across Gloucestershire and beyond.
- To develop a Trust which is 'outward' looking and enterprising.
- To support, challenge and improve underperforming schools.
- To utilise internal and external providers in the pursuit of excellence based upon pupil need.
- To utilise the skills and experience of staff and leaders across The Trust to the best advantage of the children and young people.
- To provide an environment where staff can continually develop and progress their careers.
- To develop multi agency working practices.
- To develop children and young people's independence skills and support families to take part in a parallel journey with their child as they prepare for adulthood.
- To maximise value-for-money by continued attention to costs and streamlining & centralising working practices where appropriate.
- To play a strategic role across the region by linking with other organisations such as
- GAPH, GASH, GASSH, G15, GSP, National Star college , The University of Gloucestershire, Gloucestershire college, SGS Stroud college, training providers (Prospects and Bridge), Parent Carers ( Face 2 Face), Forwards Employment, GFIRST LEP, local businesses and voluntary sector organisations.

The Trust Board is currently finalising its 2020-2021 strategies through which the above aims will be considered. A number of operational and financial key performance indicators will be included in the strategy document to

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**TRUSTEES' REPORT (CONTINUED)**  
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**Objectives and activities (continued)**

ensure that the aims noted above can be monitored and achieved over a set period of time.

**c. Public benefit**

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

The Trustees confirm that they have complied with the duty in Section 17(5) of the Charities Act 2011 to have due regard to the Charity Commissioner's general guidance on public benefit in exercising their powers or duties. They have referred to this guidance when reviewing the Academy's aims and objectives and in planning its future activities.

The academy continues to be at the heart of its community, promoting community cohesion and sharing facilities with other schools and the wider community. We make available a variety of our extensive facilities for hire.

**Strategic report**

**Achievements and performance**

**a. Key performance indicators**

As funding is based on pupil numbers this is a key performance indicator. Pupil numbers for the period were approximately 541 .

Another key financial performance indicator is staffing costs as a percentage of total income. For the period, this was 87%. The Trust board are targeting making a cash neutral position at each school at the end of each academic year.

The Trust Board is currently finalising its 2020-2021 strategies through which the above aims will be considered. A number of operational and financial key performance indicators will be included in the strategy document to ensure that the aims noted above can be monitored and achieved over a set period of time.

**b. Going concern**

After making appropriate enquiries, the board of Trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future.

With the appointment of a new Finance Director the financial systems and processes have been improved rapidly and significantly, resulting in a revised budget and a supporting strategic plan. The key factors which have been considered in the strategic plan include the proportion of staff costs to income, staff to student ratio, and staff absence costs as a percentage of staff costs. The business plan includes savings which will not impact on the core operation of the trust.

Moving forwards the Trust will continue to set cash neutral budgets and the Trustees therefore conclude that the financial statements can be prepared on a going concern basis. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**Strategic report (continued)**

**Financial review**

**a. Financial Report for 2019-2020**

Most of the Academy Trust's income is obtained from the DfE via the ESFA in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the DfE during the period ended August 2020 and the associated expenditure are shown as Restricted Funds in the Statement of Financial Activities.

The Academy Trust has taken on the deficit in the Local Government Pension Scheme in respect of its non-teaching staff transferred on conversion. The deficit is incorporated within the Statement of Financial Activity with details in note 2.

During the period ended 31 August 2020, the Academies Trust received total income of £9,733k and incurred total expenditure of £9,373k (excluding movements on the LGPS pension liability, fixed asset funds and amounts transferred on conversion), which leaves a surplus of £360k before pension liability adjustments and fixed asset movements.

At August 2020 the net book value of fixed assets was £22,356k and movements in tangible fixed assets is available in note 14 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the Academies Trust.

Reserves has increased by almost £9m during the financial year. This is due to the acquisition of two new academies, brought in an additional £9.3m fixed asset reserves and £0.8m general reserves to the Trust's reserves pool.

The academy held fund balances at 31 August 2020 of £15,241,986 (2019: £6,532,480) comprising £22,355,759 (2019: £12,934,988) of restricted fixed asset funds, £8,816,000 of pension reserve deficit (2019: £7,066,000), £267,752 (2019: £28,275) of restricted funds for specific funding, and £1,434,475 (2019: £635,217) of unrestricted general funds which also represent free reserves.

With regard to the deficit on the pension reserve, the academy will continue to make contributions to the Local Government Pension Scheme (LGPS) with actuarial advice, and has no plans to increase contributions above the recommended level.

Key financial policies adopted include the Finance Policy which lays out the framework for financial management, including financial responsibilities of the Board, Headteacher, managers, budget holders and other staff, as well as delegated authority for spending.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**b. Significant events**

Covid-19 dominated second half of the academic year. All four schools within the Trust remained open during the pandemic and throughout school half term break and Easter break. The Trust, as legal entity, was required to assess health and safety risks, including risks in order to keep schools open safely for children and staff. Since the Trust had a number of students and staff that were included in clinically vulnerable and extremely clinically vulnerable categories who had to completely self-isolate during the entirety of lockdown, flexible learning was introduced to aid students who cannot attend schools, including sending learning materials to students via the post and introducing online remote learning packages to students. Staff rotas were implemented to ensure that teachers and support staff were able to continue to work safely without putting themselves at undue risk of contracting the virus. Daily management meetings were held in the schools to enable schools leadership team to review and align school's operations in line with government's latest announcements. With children's well-being at the heart of our service, free school meal vouchers and lunch hampers were delivered to children entitled for free school meals, the senior leadership team continued to attend social services for children in CP plans and CAMHs meetings virtually. We have seen heroic efforts made, the Trust Board would like to thank our teachers, support staff and schools' leadership team for going above and beyond in such an unprecedented, or most demanding circumstances, and continue to put children's learning and welfare first.

Keeping the schools open across the Trust during the pandemic has come with additional costs. With significantly higher staff sickness and absence level due to either shielding from or suffering from contracting the covid-19 virus, the additional health and safety assessment requirement (for instance additional cleaning of premises, hygiene products and protective equipment), the Trust has incurred approximately £200k covid-19 related cost in 2019-2020. So far the Trust has received a claim payment of £49.9k, with remaining £27k non-pay costs to be claimed in the second and final claim window announced in early December 2020 for the period March to the summer term in 2019-2020. As the Trust took on two new schools within the 2019-2020 academic year which has brought in one-off additional reserves, which will disadvantage the Trust in claiming back Covid-19 related pay expenditure claims based on the latest claim guidance; which amounts to 65% of total covid-19 expenditure of the Trust. Enquiries were raised with ESFA in relation to reserves level restriction when claiming covid-19 pay expenditure.

Another financial impact of covid-19 was the loss of six months' worth of income such as lettings income, fund raising events had to be cancelled since the beginning of the pandemic in March 2020; and is anticipated to remain as is in 2020-2021. This means a tighter financial management and spending control in the foreseeable future, probably throughout the whole 2020-2021 academic year in order for the Trust to achieve cash neutral budget position. The Trust has welcomed the introduction of covid-19 catch up premium in academic year 2020-2021 (which replaced year 7 catch up funding), this funding will help the schools to support pupil's mental health and wellbeing as well as to close the gaps in core academic skills lost during the pandemic.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**c. Reserves Policy**

All reserves (restricted, unrestricted and capital funds) across the MAT are pooled centrally with the exception of restricted capital funds from the LA specifically awarded to Battledown Centre for Children and Families (£550k) and Paternoster School (£75k). These funds are ring-fenced and protected to these two Academies in accordance with the sponsor's funding requirements and in line with ESFA Academies Financial Handbook.

Any overall surpluses or deficits (reserves) at the end of the year are carried over to the following year.

The CEO as Accounting Officer must inform the ESFA immediately if a deficit is anticipated.

If the Academy Trust is anticipating a deficit at the end of the financial year, the Board of Trustees and the Accounting Officer have a responsibility to ensure action is taken at the earliest opportunity to address this issue. The Trust Board must ensure that a recovery plan is submitted and approved by the ESFA.

If the Academy Trust has a surplus larger than 12% of its GAG allocation, the Trust Board through the Accounting Officer will need to submit a detailed plan stating why the academy trust requires reserves to be held at this level together with a plan for the date of expenditure.

The academy trust undertakes to ensure that a contingency reserve of £500k of the previous year's total GAG is kept. The unrestricted funds at 31 August 2020 is £1,434k and is made up of £850k of cash received on conversion of Belmont School and The Battledown Centre which is designated to various school improvement projects which are required at the two schools. There are other capital projects required throughout the Trust in order to maintain a safe environment for the pupils and staff and these projects will draw down on the unrestricted funds currently being held.

**d. Capital reserves**

Any overall surpluses at the end of the year are carried over to the following year.

It is the responsibility of Chief Finance Officer to keep accurate records of the capital funds, especially where grants have been received for capital projects.

**e. Investment policy and performance**

The Trustees have agreed the following:

Investments must be made only in accordance with written procedures approved by the Board of Trustees. All investments must be recorded in detail including date of purchase, cost and description, to identify it and to enable market value to be calculated. Additional procedures may be required to ensure all relevant income is received.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**f. Principal risks and uncertainties**

The Trustees use a number of academy policies including health and safety, finance, safeguarding and schools' risk registers to evaluate strategic and reputational, operational and financial risks to which the Trust is exposed and ensure that the management structure, systems and controls are in place to manage those risks, as well as insurance to cover financial and governance arrangements by completing the Academies Financial Management and Governance Evaluation which is being submitted to the ESFA.

The trustees ensure regular review of risks as a standing item in the Finance and Risk Audit committee.

The principal risk facing the Trust is the future level of funding and an ability to operate with ongoing cost increases. This risk is managed carefully through controls over budget expenditure at each school.

The Board consider significant events to include unforeseen capital and infrastructure costs which would have both an operational and a financial impact; and any changes in government policies around funding.

**Fundraising**

All 4 schools have Friends of the school Associations that are registered charities. The Milestone School has a part time fund raiser.

The schools are involved in raising money and resources and our students regularly undertake extensive fundraising in support of charitable causes. These may be annual events such as Children in Need and the Poppy Appeal, or one-off events as deemed necessary.

The Trust board are in the process of planning a new and invigorated fundraising strategy as a key objective in our Strategic Vision. The strategy will investigate grants, business sponsorships and donations, and voluntary parent contributions / fundraising events.

The first significant fundraising drive will be to secure funds to help support a future CIF bid for the refurbishment of facilities needed to help support the best learning experience for our students.

The academy trust does not use any external fundraisers. All fundraising undertaken during the year was monitored by the Trustees and therefore ensures protection of the public, including vulnerable people, from unreasonably intrusive or persistent fundraising approaches, and undue pressure to donate.

**Plans for future periods**

**Future developments**

Over the coming year, the Trust aims to:

- Increase the Trust to 5 schools from 4
- Include the first mainstream school in the Trust
- Develop the vision of SAND AT as a therapeutic community to enhance the education offer
- Achieve operating savings of 5%
- Complete a robust health and safety audit of all schools
- Develop a Trust wide building and facilities improvement plan
- Improve the IT structure and a cloud based information management system to enable more efficiencies and streamlined systems and processes
- Review and improve the Trust risk register
- Review and develop individual school processes and procedures into a common framework across the Trust
- Improve the Quality of Education through SIP visits and the sharing of expertise across the Trust

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**TRUSTEES' REPORT (CONTINUED)**  
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**Funds held as custodian on behalf of others**

The Academies Trust and its Trustees do not act as the Custodian Trustees of any other Charity.

**Disclosure of information to auditor**

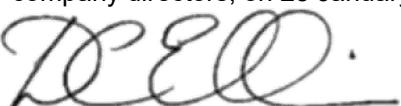
Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

**Auditor**

The auditor, Crowe U.K. LLP, has indicated his willingness to continue in office. The designated Trustees will propose a motion reappointing the auditor at a meeting of the Trustees.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 28 January 2021 and signed on its behalf by:



**D Ellis**  
Chair of Trustees



**L Dance**  
Accounting Officer

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**SAND ACADEMIES TRUST**  
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**GOVERNANCE STATEMENT**

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**Scope of responsibility**

As Trustees, we acknowledge we have overall responsibility for ensuring that SAND Academies Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of Trustees has delegated the day-to-day responsibility to the CEO, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between SAND Academies Trust and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

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**GOVERNANCE STATEMENT (CONTINUED)**

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**Governance**

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of Trustees has formally met 6 times during the year.

Attendance during the year at meetings of the board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
L Dance, Chief Executive	6	6
D Ellis, Chair of Trustees from 6 January 2020	4	6
W Harvey	5	6
C Haslam	6	6
R Levinge, Chair of Trustees until 5 January 2020	1	5
A Noble	5	6
J Smith	2	5
M Hughes	4	6
J Bee	2	3
I Heather	1	1

The Finance and Risk Audit Committee is a sub-committee of the main Board of Trustees. Its purpose is to take responsibility on behalf of the Board for overseeing all financial aspects of the Trust in order to ensure short and long term viability. Attendance at meetings during the period was as follows:

Attendance during the year at meetings was as follows (Note: committees only met a possible 4 times during this period due to Covid-19):

Trustee	Meetings attended	Out of a possible
L Dance	4	4
R Levigne	1	4
D Ellis	4	4
M Hughes	4	4
S Harvey	1	2

The Resources committee is also a sub-committee of the main board of Trustees. Its purpose is to oversee and evaluate the HR/Staffing processes and property maintenance and development throughout SAND Academies Trust. The committee shall make appropriate recommendations to the Trust Board within the context of its terms of reference. Attendance at meetings during the period was as follows:

Attendance during the year at meetings was as follows (Note: committees only met a possible 4 times during this period due to Covid-19):

Trustee	Meetings attended	Out of a possible
L Dance	4	4
C Haslam	4	4
S Harvey	2	3
I Heather	0	0
A Noble	1	4

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**GOVERNANCE STATEMENT (CONTINUED)**

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**Review of value for money**

As accounting officer, the CEO has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the Academy Trust's use of its resources has provided good value for money during each academic year, and reports to the board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate.

Accounting and finance policies were put in place as our top priority to safeguarding DfE funding and to optimise value for money while delivering our curriculums. Going forward we will continue to adopt best practices recommended in ESFA Financial Handbook and Academies Accounting Directions. We have plans to improve our finance systems in the coming year which will enable staff and stakeholders to have better visibility in their spending and introduce timely mitigation actions where necessary. We will strengthen our internal controls to minimise fraud; enhance our budgeting and monitoring process to ensure the Board of Trustees decisions are underpinned by sound financial analysis. We will also introduce treasury management to stretch our funding capabilities further; along with continuation of external bidding for extra funding where opportunities arises to warrant financial viability. With full support and collaboration from our partner organisations, local communities, trustees, local authorities and Friends of our schools, we will continue to deliver our mission on removing obstacles and enabling access to learning for all the children under our care in a sustainable manner.

**The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in SAND Academies Trust for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

**Capacity to handle risk**

The board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

**The risk and control framework**

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees
- regular reviews by the Finance and General Purposes Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**GOVERNANCE STATEMENT (CONTINUED)**

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**The risk and control framework (continued)**

- clearly defined purchasing (asset purchase or capital investment) guidelines
- identification and management of risks

The Board of Trustees was not able to appoint an internal auditor in the year due to the sudden outbreak of the pandemic. However, the Trustees did appoint a third party to carry out a programme of internal checks and the Trust has begun the process of appointing an internal auditor.

The reviewer's role includes giving advice on financial matters and performing a range of checks on the Trust's financial systems. In particular the checks carried out in the current period included: Shortly after converting to a multi academy trust a detailed review of the Trust's systems and controls was completed. This focussed on the processes around authorising, processing and recording transactions and was completed to try and ensure that the Trust meets the requirement of the Academies Financial Handbook to have a 'sound internal control, risk management and assurance process'. On a quarterly basis, the external auditor reports to the board of trustees through the audit committee on the operation of the systems of control and on the discharge of the board of Trustees' financial responsibilities.

On a quarterly basis, the reviewer reports to the board of Trustees through the audit committee on the operation of the systems of control and on the discharge of the Trustees' financial responsibilities.

**Review of effectiveness**

As accounting officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- on discharge of the Board of Trustees financial decisions to help the committee consider actions and assess year on year progress
- the work of the reviewer;
- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the audit committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 28 January 2021 and signed on their behalf by:



**D Ellis**  
Chair of Trustees



**L Dance**  
Accounting Officer

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE**

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As accounting officer of SAND Academies Trust I have considered my responsibility to notify the Academy Trust board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Academy Trust, under the funding agreement in place between the Academy Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the Academy Trust board of Trustees are able to identify any material irregular or improper use of all funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.

*Lyn Dance*

**L Dance**  
Accounting Officer  
Date: 28 January 2021

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**STATEMENT OF TRUSTEES' RESPONSIBILITIES**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:



**D Ellis**  
Chair of Trustees  
Date: 28 January 2021

**D Ellis**  
(Chair of Trustees)

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF SAND  
ACADEMIES TRUST**

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**Opinion**

We have audited the financial statements of SAND Academies Trust (the 'academy trust') for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy Trust's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Academy Trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF SAND  
ACADEMIES TRUST (CONTINUED)**

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**Other information**

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's Report thereon. Other information includes the Reference and Administrative Details, the Trustees' Report including the Strategic Report, and the Governance Statement. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF SAND  
ACADEMIES TRUST (CONTINUED)**

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**Responsibilities of trustees**

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the Academy Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy Trust or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditor's Report.

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

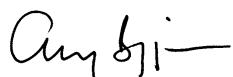
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**INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF SAND  
ACADEMIES TRUST (CONTINUED)**

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**Use of our report**

This report is made solely to the Academy Trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



**Guy Biggin (Senior Statutory Auditor)**

for and on behalf of  
**Crowe U.K. LLP**

Statutory Auditor

Carrick House

Lypiatt Road

Cheltenham

GL50 2QJ

29 January 2021

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO SAND  
ACADEMIES TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY**

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In accordance with the terms of our engagement letter dated 13 September 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by SAND Academies Trust during the year 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to SAND Academies Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to SAND Academies Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than SAND Academies Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

**Respective responsibilities of SAND Academies Trust's accounting officer and the reporting accountant**

The accounting officer is responsible, under the requirements of SAND Academies Trust's funding agreement with the Secretary of State for Education dated 29 May 2019 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

**Approach**

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw our conclusion includes a review of the design and implementation of the charitable company's internal controls and review processes on regularity, supported by detailed tests on samples of costs incurred by the charitable company and specific transactions identified from our review.

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO SAND  
ACADEMIES TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)**

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**Conclusion**

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

*Crowe UK LLP.*

Reporting Accountant  
**Crowe U.K. LLP**

Statutory Auditor

Date: 29 January 2021

**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 AUGUST 2020**

	Note	Unrestricted funds 2020	Restricted funds 2020	Restricted fixed asset funds 2020	Total funds 2020	Total funds 2019
		£	£	£	£	£
<b>Income from:</b>						
Donations and capital grants	3	721,961	(1,276,385)	9,700,762	9,146,338	7,395,618
Charitable activities		178,485	9,260,822	-	9,439,307	1,978,474
Teaching schools		-	98,271	-	98,271	20,119
Other trading activities		194,676	-	-	194,676	24,493
Investments	6	298	-	-	298	52
<b>Total income</b>		<b>1,095,420</b>	<b>8,082,708</b>	<b>9,700,762</b>	<b>18,878,890</b>	<b>9,418,756</b>
<b>Expenditure on:</b>						
Charitable activities		2,189	10,023,269	450,107	10,475,565	2,287,591
Teaching schools		-	95,819	-	95,819	5,685
<b>Total expenditure</b>		<b>2,189</b>	<b>10,119,088</b>	<b>450,107</b>	<b>10,571,384</b>	<b>2,293,276</b>
<b>Net income/(expenditure)</b>		<b>1,093,231</b>	<b>(2,036,380)</b>	<b>9,250,655</b>	<b>8,307,506</b>	<b>7,125,480</b>
Transfers between funds	17	(293,973)	123,857	170,116	-	-
<b>Net movement in funds before other recognised gains/(losses)</b>		<b>799,258</b>	<b>(1,912,523)</b>	<b>9,420,771</b>	<b>8,307,506</b>	<b>7,125,480</b>
<b>Other recognised gains/(losses):</b>						
Other gains/(losses)		-	402,000	-	402,000	(593,000)
<b>Net movement in funds</b>		<b>799,258</b>	<b>(1,510,523)</b>	<b>9,420,771</b>	<b>8,709,506</b>	<b>6,532,480</b>

**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
(CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

Note	Unrestricted funds 2020	Restricted funds 2020	Restricted fixed asset funds 2020	Total funds 2020	Total funds 2019
<b>Reconciliation of funds:</b>					
Total funds brought forward	635,217	(7,037,725)	12,934,988	6,532,480	-
Net movement in funds	799,258	(1,510,523)	9,420,771	8,709,506	6,532,480
<b>Total funds carried forward</b>	<b>1,434,475</b>	<b>(8,548,248)</b>	<b>22,355,759</b>	<b>15,241,986</b>	<b>6,532,480</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 31 to 64 form part of these financial statements.

**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**  
**REGISTERED NUMBER: 11968610**

**BALANCE SHEET**  
**AS AT 31 AUGUST 2020**

	Note	2020 £	2019 £
<b>Fixed assets</b>			
Tangible assets	14	<b>22,355,759</b>	12,934,988
		<hr/> <b>22,355,759</b>	<hr/> 12,934,988
<b>Current assets</b>			
Debtors	15	<b>1,271,370</b>	659,848
Cash at bank and in hand		<b>1,306,636</b>	420,653
		<hr/> <b>2,578,006</b>	<hr/> 1,080,501
Creditors: amounts falling due within one year	16	<b>(875,779)</b>	(417,009)
		<hr/> <b>1,702,227</b>	<hr/> 663,492
<b>Total assets less current liabilities</b>		<b>24,057,986</b>	13,598,480
<b>Net assets excluding pension liability</b>		<b>24,057,986</b>	13,598,480
Defined benefit pension scheme liability	25	<b>(8,816,000)</b>	(7,066,000)
		<hr/> <b>15,241,986</b>	<hr/> 6,532,480

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**  
**REGISTERED NUMBER: 11968610**

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**BALANCE SHEET (CONTINUED)**  
**AS AT 31 AUGUST 2020**

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	Note	2020 £	2019 £
<b>Funds of the Academy Trust</b>			
<b>Restricted funds:</b>			
Fixed asset funds	17	<b>22,355,759</b>	12,934,988
Restricted income funds	17	<b>267,752</b>	28,275
		<hr/>	<hr/>
Restricted funds excluding pension asset	17	<b>22,623,511</b>	12,963,263
Pension reserve	17	<b>(8,816,000)</b>	(7,066,000)
		<hr/>	<hr/>
<b>Total restricted funds</b>	17	<b>13,807,511</b>	5,897,263
<b>Unrestricted income funds</b>	17	<b>1,434,475</b>	635,217
		<hr/>	<hr/>
<b>Total funds</b>		<b>15,241,986</b>	6,532,480
		<hr/>	<hr/>

The financial statements on pages 26 to 64 were approved by the Trustees, and authorised for issue on 28 January 2021 and are signed on their behalf, by:



**D Ellis**  
(Chair of Trustees)



**L Dance**  
(Accounting Officer)

The notes on pages 31 to 64 form part of these financial statements.

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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	Note	2020 £	2019 £
<b>Cash flows from operating activities</b>			
Net cash provided by operating activities	19	<b>10,477,709</b>	13,410,403
<b>Cash flows from investing activities</b>	21	<b>(9,592,024)</b>	(12,989,802)
<b>Cash flows from financing activities</b>	20	<b>298</b>	52
<b>Change in cash and cash equivalents in the year</b>		<b>885,983</b>	420,653
Cash and cash equivalents at the beginning of the year		<b>420,653</b>	-
<b>Cash and cash equivalents at the end of the year</b>	22, 23	<b>1,306,636</b>	<b>420,653</b>

The notes on pages 31 to 64 form part of these financial statements

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**1. Accounting policies**

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

The company is a private company (limited by guarantee), which is incorporated and registered in England and Wales (no. 11968610). The address of the principal office is The Milestone School, Longford Lane, Longlevens, Gloucestershire, GL2 9EU.

**1.1 Basis of preparation of financial statements**

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

**1.2 Going concern**

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy Trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

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**SAND ACADEMIES TRUST**  
**(A Company Limited by Guarantee)**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**1. Accounting policies (continued)**

**1.3 Income**

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants are included in the Statement of financial activities incorporating income and expenditure account on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

**• Grants**

General Annual Grant is recognised in full in the Statement of Financial Activities incorporating income and expenditure account in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund.

**• Donations**

Donations are recognised on a receivable basis where receipt is probable and the amount can be reliably measured.

**• Other income**

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the trust has provided the goods or services.

**• Transfer on conversion**

Where assets and liabilities are received by the trust on conversion to an academy, the transferred assets are measured at fair value and recognised in the Balance Sheet at the point when the risks and rewards of ownership pass to the trust. An equal amount of income is recognised as a transfer on conversion within 'Income from Donations and Capital Grants' to the net assets received.

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**1. Accounting policies (continued)**

**1.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

**• Expenditure on raising funds**

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

**• Charitable activities**

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

**1.5 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy Trust; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

**1.6 Tangible fixed assets**

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

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**1. Accounting policies (continued)**

**1.6 Tangible fixed assets (continued)**

Depreciation is provided on the following bases:

Leasehold property	- 30 - 50 years
Furniture and equipment	- 5 years
Computer equipment	- 5 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

**1.7 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.8 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.9 Liabilities and provisions**

Liabilities and provisions are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

**1.10 Financial instruments**

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement bases are as follows:

*Financial assets* - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 15. Prepayments are not financial instruments. Amounts due to the Academy Trust's wholly owned subsidiary are held at face value less any impairment. Cash at bank is classified as a basic financial instrument and is measured at face value.

*Financial liabilities* - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 16. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to the Academy Trust's wholly owned subsidiary are held at face value less any impairment.

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**1. Accounting policies (continued)**

**1.11 Operating leases**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

**1.12 Pensions**

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

**1.13 Conversion to an academy trust**

The conversion from a state maintained school to an Academy Trust involved the transfer of identifiable assets and liabilities and the operation of the school for £NIL consideration. The substance of the transfer is that of a gift and it has been accounted for on that basis as set out below.

The assets and liabilities transferred on conversion from Battledown Centre for Children and Families and Belmont School to the Academy Trust have been valued at their fair value. The fair value has been derived based on that of equivalent items. The amounts have been recognised under the appropriate Balance Sheet categories, with a corresponding amount recognised in Income from Donations and Capital Grants in the Statement of Financial Activities and analysed under unrestricted funds, restricted general funds and restricted fixed asset funds.

Further details of the transaction are set out in note 24.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**1. Accounting policies (continued)**

**1.14 Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

**2. Critical accounting estimates and areas of judgement**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 25, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

**3. Income from donations and capital grants**

	<b>Unrestricted funds 2020</b> £	<b>Restricted funds 2020</b> £	<b>Restricted fixed asset funds 2020</b> £	<b>Total funds 2020</b> £
Funds inherited on conversion	721,961	(1,276,385)	9,325,000	<b>8,770,576</b>
Capital grants	-	-	278,855	<b>278,855</b>
Capital donations	-	-	96,907	<b>96,907</b>
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>
	721,961	(1,276,385)	9,700,762	<b>9,146,338</b>
	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>	<hr/> <hr/> <hr/>

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**3. Income from donations and capital grants (continued)**

	Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019 £	Total funds 2019 £
Funds inherited on conversion	580,380	(6,185,000)	12,980,000	7,375,380
Capital Grants	-	-	20,238	20,238
	580,380	(6,185,000)	13,000,238	7,395,618

**4. Funding for the Academy Trust's funding for educational operations**

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
<b>DfE/ESFA grants</b>			
General Annual Grant (GAG)	-	3,943,398	<b>3,943,398</b>
Other DfE/ESFA revenue grants	-	378,404	<b>378,404</b>
	-	4,321,802	<b>4,321,802</b>
<b>Other government grants</b>			
Local Authority Grants	-	4,403,012	<b>4,403,012</b>
Other government grants	-	457,704	<b>457,704</b>
	-	4,860,716	<b>4,860,716</b>
<b>Other funding</b>			
Academy Funds	178,485	-	<b>178,485</b>
	178,485	-	<b>178,485</b>
<b>Exceptional goverment funding</b>			
Coronavirus exceptional support	-	78,304	<b>78,304</b>
	-	78,304	<b>78,304</b>
	178,485	9,260,822	<b>9,439,307</b>

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## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

#### **4. Funding for the Academy Trust's funding for educational operations (continued)**

	<i>Unrestricted funds 2019</i> £	<i>Restricted funds 2019</i> £	<i>Total funds 2019</i> £
<b>DfE/ESFA grants</b>			
General Annual Grant (GAG)	-	929,878	929,878
Other DfE/ESFA revenue grants	-	91,531	91,531
	<hr/>	<hr/>	<hr/>
	-	1,021,409	1,021,409
<b>Other government grants</b>			
Local Authority Grants	-	864,919	864,919
Other government grants	-	54,388	54,388
	<hr/>	<hr/>	<hr/>
	-	919,307	919,307
<b>Other funding</b>			
Academy Funds	37,758	-	37,758
	<hr/>	<hr/>	<hr/>
	37,758	-	37,758
	<hr/>	<hr/>	<hr/>
	37,758	1,940,716	1,978,474

The Academy Trust has been eligible to claim additional funding in year from government support schemes in response to the coronavirus outbreak. The funding received is shown above under "exceptional government funding".

The funding received for coronavirus exceptional support covers £78,304 of premises, free school meal, and cleaning costs. These costs are included in notes 7 and 8 below as appropriate.

#### **5. Income from other trading activities**

	Unrestricted funds 2020 £	Total funds 2020 £
Hire of facilities	156,564	<b>156,564</b>
Other income	38,112	<b>38,112</b>
	194,676	<b>194,676</b>

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**5. Income from other trading activities (continued)**

	Unrestricted funds 2019 £	Total funds 2019 £
Hire of facilities	21,825	21,825
Other income	2,668	2,668
	24,493	24,493

**6. Investment income**

	Unrestricted funds 2020 £	Total funds 2020 £
Bank interest	298	298
	298	298

	Unrestricted funds 2019 £	Total funds 2019 £
Bank interest	52	52
	52	52

**7. Expenditure**

	Staff Costs 2020 £	Premises 2020 £	Other 2020 £	Total 2020 £
<b>Funding for Educational Operations:</b>				
Direct costs	7,256,391	450,107	375,026	8,081,524
Allocated support costs	1,567,350	280,946	545,745	2,394,041
Teaching school	57,319	-	38,500	95,819
	8,881,060	731,053	959,271	10,571,384

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**7. Expenditure (continued)**

	<i>Staff Costs</i> 2019 £	<i>Premises</i> 2019 £	<i>Other</i> 2019 £	<i>Total</i> 2019 £
Funding for Educational Operations:				
Direct costs	1,621,950	75,052	83,551	1,780,553
Allocated support costs	311,292	-	195,746	507,038
Teaching school	-	-	5,685	5,685
	<b>1,933,242</b>	<b>75,052</b>	<b>284,982</b>	<b>2,293,276</b>
	<b>=====</b>	<b>=====</b>	<b>=====</b>	<b>=====</b>

**8. Analysis of expenditure by activities**

	<i>Activities undertaken directly</i> 2020 £	<i>Support costs</i> 2020 £	<i>Total funds</i> 2020 £
Funding for Educational Operations			
	<b>8,081,524</b>	<b>2,394,041</b>	<b>10,475,565</b>
	<b>=====</b>	<b>=====</b>	<b>=====</b>

	<i>Activities undertaken directly</i> 2019 £	<i>Support costs</i> 2019 £	<i>Total funds</i> 2019 £
Funding for Educational Operations			
	<b>1,780,553</b>	<b>507,038</b>	<b>2,287,591</b>
	<b>=====</b>	<b>=====</b>	<b>=====</b>

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**8. Analysis of expenditure by activities (continued)**

**Analysis of direct costs**

	<b>Funding for educational operations 2020</b>	<b>Total funds 2020</b>
	£	£
Staff costs	7,256,391	<b>7,256,391</b>
Depreciation	450,107	<b>450,107</b>
Catering costs	86,692	<b>86,692</b>
Teaching and educational support	457	<b>457</b>
Educational supplies	151,712	<b>151,712</b>
Educational activities	2,189	<b>2,189</b>
Examination fees	375	<b>375</b>
Staff development	42,821	<b>42,821</b>
Other direct costs	72,722	<b>72,722</b>
Professional fees	18,058	<b>18,058</b>
	<hr/>	<hr/>
	8,081,524	<b>8,081,524</b>
	<hr/>	<hr/>

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**8. Analysis of expenditure by activities (continued)**

**Analysis of direct costs (continued)**

	<i>Funding for educational operations</i>	<i>Total funds</i>
	2019	2019
	£	£
Staff costs	1,621,950	1,621,950
Depreciation	75,052	75,052
Catering costs	17,333	17,333
Teaching and educational support	2,662	2,662
Educational supplies	40,757	40,757
Educational activities	2,956	2,956
Staff development	6,957	6,957
Other direct costs	5,797	5,797
Professional fees	7,089	7,089
	1,780,553	1,780,553

**Analysis of support costs**

	<i>Funding for educational operations</i>	<i>Total funds</i>
	2020	2020
	£	£
Staff costs	1,567,350	1,567,350
Net interest cost on LGPS	145,000	145,000
Maintenance of premises	105,544	105,544
Cleaning	56,944	56,944
Insurance	20,406	20,406
Security and transport	34,324	34,324
Professional fees	232,257	232,257
Other support costs	195,954	195,954
Legal costs - conversion	36,262	36,262
	2,394,041	2,394,041

Included within staff costs and professional fees above are governance costs totalling £36,202.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**8. Analysis of expenditure by activities (continued)**

**Analysis of support costs (continued)**

	<i>Funding for educational operations</i>	<i>Total funds</i>
	2019	2019
	£	£
Staff costs	311,292	311,292
Net interest cost on LGPS	38,000	38,000
Maintenance of premises	24,270	24,270
Cleaning	13,145	13,145
Insurance	2,876	2,876
Security and transport	9,987	9,987
Professional fees	72,544	72,544
Other support costs	34,924	34,924
	507,038	507,038

**9. Net income/(expenditure)**

Net income/(expenditure) for the year includes:

	2020	2019
	£	£
Operating lease rentals	6,952	-
Depreciation of tangible fixed assets	450,107	75,052
Fees paid to auditor for:		
- audit	11,750	9,950
- other services	4,760	3,950

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**10. Staff**

**a. Staff costs**

Staff costs during the year were as follows:

	<b>2020</b> £	<b>2019</b> £
Wages and salaries	6,173,483	1,375,362
Social security costs	471,181	101,254
Pension costs	2,236,396	456,626
	<hr/> <b>8,881,060</b> <hr/>	<hr/> <b>1,933,242</b> <hr/>

**b. Staff numbers**

The average number of persons employed by the Academy Trust during the year was as follows:

	<b>2020</b> No.	<b>2019</b> No.
Teachers	85	54
Administration and support	411	332
Management	15	7
	<hr/> <b>511</b> <hr/>	<hr/> <b>393</b> <hr/>

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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2020**

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**10. Staff (continued)**

**c. Higher paid staff**

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	<b>2020 No.</b>	<b>2019 No.</b>
In the band £60,001 - £70,000	2	-
In the band £70,001 - £80,000	1	-
In the band £90,001 - £100,000	1	-

**d. Key management personnel**

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £945,238 (2019 £135,348).

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**11. Central services**

The Academy Trust has provided the following central services to its academies during the year:

- Executive staffing support
- Business and finance support
- Accountancy support and audit
- Facilities management

The Academy Trust charges for these services on the following basis:

The total cost for the year is based on an apportioned payroll cost for those individuals deemed to hold a Trust role, plus any associated direct costs of managing and governing the Trust such as audit fees or consultancy fees.

This total cost is then apportioned based on the size of the school and the number of months which the school has been part of the Trust. Recharges are then made between The Milestone School (where the costs are accounted for) and the other schools in the Trust.

The actual amounts charged during the year were as follows:

	<b>2020</b> £	<b>2019</b> £
The Milestone School	<b>368,055</b>	-
Paternoster School	<b>129,490</b>	-
Battledown Centre for Children and Families	<b>25,998</b>	-
Belmont School	<b>16,742</b>	-
<b>Total</b>	<b>540,285</b>	-

**12. Trustees' remuneration and expenses**

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy Trust. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		<b>2020</b> £	<b>2019</b> £
L Dance	Remuneration	<b>95,000 - 100,000</b>	20,000 - 25,000
	Pension contributions paid	<b>20,000 - 25,000</b>	0 - 5,000
J Smith	Remuneration	<b>0 - 5,000</b>	0 - 5,000

During the year ended 31 August 2020, no Trustee expenses have been incurred (2019 - £NIL).

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**13. Trustees' and Officers' insurance**

The Academy Trust has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

**14. Tangible fixed assets**

	Leasehold property £	Furniture and equipment £	Computer equipment £	Total £
<b>Cost or valuation</b>				
At 1 September 2019	12,980,000	19,080	10,960	13,010,040
Additions	253,500	253,768	38,610	545,878
Donation on conversion to academy	9,325,000	-	-	9,325,000
At 31 August 2020	<b>22,558,500</b>	<b>272,848</b>	<b>49,570</b>	<b>22,880,918</b>
 <b>Depreciation</b>				
At 1 September 2019	74,386	209	457	75,052
Charge for the year	429,361	18,087	2,659	450,107
At 31 August 2020	<b>503,747</b>	<b>18,296</b>	<b>3,116</b>	<b>525,159</b>
 <b>Net book value</b>				
At 31 August 2020	<b>22,054,753</b>	<b>254,552</b>	<b>46,454</b>	<b>22,355,759</b>
At 31 August 2019	<b>12,905,614</b>	<b>18,871</b>	<b>10,503</b>	<b>12,934,988</b>

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**15. Debtors**

	2020 £	2019 £
Trade debtors	82,893	-
Other debtors	832,107	20,837
Prepayments and accrued income	324,295	611,240
Tax recoverable	32,075	27,771
	1,271,370	659,848

**16. Creditors: Amounts falling due within one year**

	2020 £	2019 £
Trade creditors	98,344	126,405
Other taxation and social security	141,210	-
Other creditors	220,788	247,173
Accruals and deferred income	415,437	43,431
	875,779	417,009
	2020 £	2019 £
Deferred income at 1 September 2019	8,796	-
Resources deferred during the year	16,730	8,796
Amounts released from previous periods	(8,796)	-
	16,730	8,796

At the balance sheet date, the Academy Trust was holding funds received in advance for UIFSM funding received in advance of the 2020/21 financial year.

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**17. Statement of funds**

	Balance at 1 September 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2020 £
<b>Unrestricted funds</b>						
Funds inherited on conversion	575,870	721,961	-	(294,792)	-	1,003,039
School Fund	37,758	178,485	-	819	-	217,062
Hire of facilities	21,825	156,564	-	-	-	178,389
Other funding	(236)	38,410	(2,189)	-	-	35,985
	<b>635,217</b>	<b>1,095,420</b>	<b>(2,189)</b>	<b>(293,973)</b>	<b>-</b>	<b>1,434,475</b>
<b>Restricted general funds</b>						
General Annual Grant (GAG)	-	3,943,398	(3,970,090)	26,692	-	-
Pupil Premium	13,841	273,580	(226,294)	42,855	-	103,982
High needs top up funding	-	4,195,787	(4,195,787)	-	-	-
Special Educational Needs Funding	-	207,231	(207,231)	-	-	-
Funds inherited on conversion	-	127,615	(66,782)	(60,833)	-	-
Teaching School	14,434	98,271	(95,819)	-	-	16,886
Year 7 catch up premium	-	22,500	(3,583)	82,105	-	101,022
PE and Sports Grant	-	40,140	(27,316)	29,891	-	42,715
COVID-19 Exceptional Funding	-	78,304	(78,304)	-	-	-
Other funding	-	499,882	(499,882)	3,147	-	3,147
Pension reserve	(7,066,000)	(1,404,000)	(748,000)	-	402,000	(8,816,000)
	<b>(7,037,725)</b>	<b>8,082,708</b>	<b>(10,119,088)</b>	<b>123,857</b>	<b>402,000</b>	<b>(8,548,248)</b>

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**17. Statement of funds (continued)**

	Balance at 1 September 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2020 £
<b>Restricted fixed asset funds</b>						
Capital grant income	-	278,855	-	(278,855)	-	-
Milestone & Paternoster	12,934,988	-	(402,103)	253,807	-	12,786,692
Battledown & Belmont	-	9,325,000	(48,004)	292,071	-	9,569,067
Capital donations	-	96,907	-	(96,907)	-	-
	<b>12,934,988</b>	<b>9,700,762</b>	<b>(450,107)</b>	<b>170,116</b>	<b>-</b>	<b>22,355,759</b>
<b>Total Restricted funds</b>	<b>5,897,263</b>	<b>17,783,470</b>	<b>(10,569,195)</b>	<b>293,973</b>	<b>402,000</b>	<b>13,807,511</b>
<b>Total funds</b>	<b>6,532,480</b>	<b>18,878,890</b>	<b>(10,571,384)</b>	<b>-</b>	<b>402,000</b>	<b>15,241,986</b>

The specific purposes for which the funds are to be applied are as follows:

**Restricted General Funds:**

The General Annual Grant is subject to specific expenditure within the Academy's declared objectives. Other DfE/ESFA grants relate to Government funding for the provision of education by the Academy and have been fully expended in the year. Funding is repayable if the Academy does not meet all funding requirements.

The Local Government Pension Scheme is also included within this fund.

**Restricted Fixed Asset Funds:**

These funds relate to the land, buildings, and other fixed assets which are owned by the Academy and used in accordance with the charitable objectives.

**Unrestricted funds:**

Represents income generated by the School (such as lettings and hire facilities) and any other donations or investment income, which is not restricted for any specific purpose and can be spent as determined by the Governing Body.

Transfers between funds relate to amounts expended on fixed assets from unrestricted and restricted funds which have been used for the acquisition of fixed assets during the year.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG it could carry forward at 31 August 2020.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**17. Statement of funds (continued)**

**Total funds analysis by academy**

Fund balances at 31 August 2020 were allocated as follows:

	<b>2020</b> £	<b>2019</b> £
The Milestone School	<b>486,142</b>	496,005
Paternoster School	<b>162,428</b>	167,487
Battledown Centre	<b>327,899</b>	-
Belmont School	<b>725,758</b>	-
Total before fixed asset funds and pension reserve	<b>1,702,227</b>	663,492
Restricted fixed asset fund	<b>22,355,759</b>	12,934,988
Pension reserve	<b>(8,816,000)</b>	(7,066,000)
<b>Total</b>	<b>15,241,986</b>	<b>6,532,480</b>
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**NOTES TO THE FINANCIAL STATEMENTS**  
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**17. Statement of funds (continued)**

**Total cost analysis by academy**

Expenditure incurred by each academy during the year was as follows:

	<b>Teaching and educational support staff costs</b> £	<b>Other support staff costs</b> £	<b>Educational supplies</b> £	<b>Other costs excluding depreciation</b> £	<b>Total 2020</b> £
The Milestone School	5,729,390	590,488	291,782	447,033	<b>7,058,693</b>
Paternoster School	962,442	222,264	72,849	114,761	<b>1,372,316</b>
Battledown Centre	277,537	83,131	5,908	76,952	<b>443,528</b>
Belmont School	287,022	68,467	4,487	42,945	<b>402,921</b>
Teaching School	41,156	16,163	38,500	-	<b>95,819</b>
Central funds	-	603,000	-	145,000	<b>748,000</b>
<b>Academy Trust</b>	<b>7,297,547</b>	<b>1,583,513</b>	<b>413,526</b>	<b>826,691</b>	<b>10,121,277</b>

Comparative information in respect of the preceding year is as follows:

	<b>Teaching and educational support staff costs</b> £	<b>Other support staff costs</b> £	<b>Educational supplies</b> £	<b>Other costs excluding depreciation</b> £	<b>Total 2019</b> £
The Milestone School	1,376,901	153,446	63,370	129,910	1,723,627
Paternoster School	245,049	32,846	20,181	27,836	325,912
Teaching School	-	-	5,685	-	5,685
Central services	-	125,000	-	38,000	163,000
<b>Academy Trust</b>	<b>1,621,950</b>	<b>311,292</b>	<b>89,236</b>	<b>195,746</b>	<b>2,218,224</b>

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**17. Statement of funds (continued)**

Comparative information in respect of the preceding year is as follows:

	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
<b>Unrestricted funds</b>					
Funds inherited on conversion	580,380	-	(4,510)	-	575,870
School Fund	37,758	-	-	-	37,758
Hire of facilities	21,825	-	-	-	21,825
Other funding	2,720	(2,956)	-	-	(236)
	642,683	(2,956)	(4,510)	-	635,217
<b>Restricted general funds</b>					
General Annual Grant (GAG)	916,695	(911,403)	(5,292)	-	-
Pupil Premium	91,531	(77,690)	-	-	13,841
High needs top up funding	819,370	(819,370)	-	-	-
Special Educational Needs Funding	45,420	(45,420)	-	-	-
Other funding	67,700	(67,700)	-	-	-
Funds inherited on conversion	125,000	(125,000)	-	-	-
Teaching School	20,119	(5,685)	-	-	14,434
Pension reserve	(6,310,000)	(163,000)	-	(593,000)	(7,066,000)
	(4,224,165)	(2,215,268)	(5,292)	(593,000)	(7,037,725)
<b>Restricted fixed asset funds</b>					
Capital grant income	20,238	-	(20,238)	-	-
Milestone & Paternoster	12,980,000	(75,052)	30,040	-	12,934,988
	13,000,238	(75,052)	9,802	-	12,934,988
<b>Total Restricted funds</b>	<b>8,776,073</b>	<b>(2,290,320)</b>	<b>4,510</b>	<b>(593,000)</b>	<b>5,897,263</b>
<b>Total funds</b>	<b>9,418,756</b>	<b>(2,293,276)</b>	<b>-</b>	<b>(593,000)</b>	<b>6,532,480</b>

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**18. Analysis of net assets between funds**

**Analysis of net assets between funds - current period**

	Unrestricted funds 2020 £	Restricted funds 2020 £	Restricted fixed asset funds 2020 £	Total funds 2020 £
Tangible fixed assets	-	-	22,355,759	<b>22,355,759</b>
Current assets	1,434,475	1,143,531	-	<b>2,578,006</b>
Creditors due within one year	-	(875,779)	-	<b>(875,779)</b>
Provisions for liabilities and charges	-	(8,816,000)	-	<b>(8,816,000)</b>
<b>Total</b>	<b>1,434,475</b>	<b>(8,548,248)</b>	<b>22,355,759</b>	<b>15,241,986</b>

**Analysis of net assets between funds - prior period**

	Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019 £	Total funds 2019 £
Tangible fixed assets	-	-	12,934,988	<b>12,934,988</b>
Current assets	1,052,226	28,275	-	<b>1,080,501</b>
Creditors due within one year	(417,009)	-	-	<b>(417,009)</b>
Provisions for liabilities and charges	-	(7,066,000)	-	<b>(7,066,000)</b>
<b>Total</b>	<b>635,217</b>	<b>(7,037,725)</b>	<b>12,934,988</b>	<b>6,532,480</b>

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**19. Reconciliation of net income to net cash flow from operating activities**

	2020 £	2019 £
Net income for the period (as per Statement of Financial Activities)	<b>8,307,506</b>	7,125,480
<b>Adjustments for:</b>		
Depreciation charges	450,107	75,052
Increase in debtors	(611,522)	(659,848)
Increase in creditors	458,770	417,009
Capital grants from DfE and other capital income	(278,854)	(20,238)
Defined benefit pension scheme obligation inherited	1,404,000	6,310,000
Defined benefit pension scheme cost less contributions payable	603,000	125,000
Defined benefit pension scheme finance cost	145,000	38,000
Bank interest	(298)	(52)
<b>Net cash provided by operating activities</b>	<b>10,477,709</b>	<b>13,410,403</b>

**20. Cash flows from financing activities**

	2020 £	2019 £
Bank interest	298	52
<b>Net cash provided by financing activities</b>		
	<b>298</b>	<b>52</b>

**21. Cash flows from investing activities**

	2020 £	2019 £
Transferred on conversion	(9,325,000)	(12,980,000)
Purchase of tangible fixed assets	(545,878)	(30,040)
Capital grants from DfE Group and other capital income	278,854	20,238
<b>Net cash used in investing activities</b>		
	<b>(9,592,024)</b>	<b>(12,989,802)</b>

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**22. Analysis of cash and cash equivalents**

	2020 £	2019 £
Cash in hand	1,306,636	420,653
<b>Total cash and cash equivalents</b>	<b>1,306,636</b>	<b>420,653</b>

**23. Analysis of changes in net debt**

	At 1 September 2019 £	Cash flows £	At 31 August 2020 £
Cash at bank and in hand	420,653	885,983	1,306,636
	<b>420,653</b>	<b>885,983</b>	<b>1,306,636</b>

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**SAND ACADEMIES TRUST**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**24. Conversion to an academy trust**

On 1 April 2020 The Battledown Centre converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to SAND Academies Trust from Gloucestershire County Council for £NIL consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance Sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Statement of Financial Activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of Financial Activities.

	<b>Unrestricted funds £</b>	<b>Restricted funds £</b>	<b>Restricted fixed asset funds £</b>	<b>Total funds £</b>
<b>Tangible fixed assets</b>				
Freehold land and buildings	-	-	2,640,000	<b>2,640,000</b>
<b>Current assets</b>				
Cash - representing budget surplus on LA funds	193,819	-	-	<b>193,819</b>
LGPS liability	-	(438,000)	-	<b>(438,000)</b>
<b>Net assets/(liabilities)</b>	<b>193,819</b>	<b>(438,000)</b>	<b>2,640,000</b>	<b>2,395,819</b>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**24. Conversion to an academy trust (continued)**

On 1 July 2020 Belmont School converted to academy trust status under the Academies Act 2010 and all the operations and assets and liabilities were transferred to SAND Academies Trust from Gloucestershire County Council for £NIL consideration.

The transfer has been accounted for as a combination that is in substance a gift. The assets and liabilities transferred were valued at their fair value and recognised in the Balance Sheet under the appropriate heading with a corresponding net amount recognised as a net gain in the Statement of Financial Activities as Income from Donations and Capital Grants - transfer from local authority on conversion.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the Statement of Financial Activities.

	<b>Unrestricted funds £</b>	<b>Restricted funds £</b>	<b>Restricted fixed asset funds £</b>	<b>Total funds £</b>
<b>Tangible fixed assets</b>				
Freehold land and buildings	-	-	6,685,000	<b>6,685,000</b>
<b>Current assets</b>				
Cash - representing budget surplus on LA funds	528,142	127,615	-	<b>655,757</b>
LGPS liability	-	(966,000)	-	<b>(966,000)</b>
<b>Net assets/(liabilities)</b>	<b>528,142</b>	<b>(838,385)</b>	<b>6,685,000</b>	<b>6,374,757</b>

**25. Pension commitments**

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Gloucestershire County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2016.

Contributions amounting to £209,427 were payable to the schemes at 31 August 2020 (2019 - £145,535) and are included within creditors.

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**NOTES TO THE FINANCIAL STATEMENTS  
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**25. Pension commitments (continued)**

**Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

**Valuation of the Teachers' Pension Scheme**

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £528,636 (2019 - £139,515).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**25. Pension commitments (continued)**

**Local Government Pension Scheme**

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2020 was £1,247,265 (2019 - £288,638), of which employer's contributions totalled £1,049,771 (2019 - £244,027) and employees' contributions totalled £197,495 (2019 - £44,611). The agreed contribution rates for future years are 30.2-30.9 per cent for employers and 5.5-12.5 per cent for employees.

As described in note 24 the LGPS obligation relates to the employees of the Academy Trust, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the Academy Trust at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

**Principal actuarial assumptions**

	2020	2019
	%	%
Discount rate for scheme liabilities	1.7	1.90
Rate of increase in salaries	2.5	2.60
Inflation assumption (CPI)	2.2	2.30

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The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2020	2019
	Years	Years
<i>Retiring today</i>		
Males	21.7	22.4
Females	23.9	24.6
<i>Retiring in 20 years</i>		
Males	22.4	24
Females	25.3	26.4

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**25. Pension commitments (continued)**

**Sensitivity analysis**

	2020 £000	2019 £000
0.5% decrease in real discount rate	2,355	1,663
0.5% increase in the salary increase rate	288	237
0.5% increase in the pension increase rate (CPI)	<u>2,022</u>	<u>1,394</u>

**Share of scheme assets**

The Academy Trust's share of the assets in the scheme was:

	2020 £	2019 £
Equities	5,674,000	3,516,000
Corporate bonds	1,977,000	1,352,000
Property	688,000	433,000
Cash and other liquid assets	258,000	108,000
<b>Total market value of assets</b>	<u>8,597,000</u>	<u>5,409,000</u>

The actual return on scheme assets was £124,000 (2019 - £307,000).

The amounts recognised in the Statement of Financial Activities are as follows:

Changes in the present value of the defined benefit obligations were as follows:

	2020 £	2019 £
Upon conversion	12,475,000	11,094,000
Interest cost	268,000	67,000
Employee contributions	198,000	45,000
Past service costs	-	25,000
Current service cost	1,653,000	344,000
Changes in financial assumptions	(267,000)	900,000
Transferred in on existing academies joining the Trust	3,086,000	-
<b>At 31 August</b>	<u>17,413,000</u>	<u>12,475,000</u>

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**NOTES TO THE FINANCIAL STATEMENTS**  
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**25. Pension commitments (continued)**

Changes in the fair value of the Academy Trust's share of scheme assets were as follows:

	2020 £	2019 £
Upon conversion	5,409,000	4,784,000
Transferred in on existing academies joining the Trust	1,682,000	-
Interest income	123,000	29,000
Employer contributions	1,050,000	244,000
Employee contributions	198,000	45,000
Return on assets	135,000	307,000
 <b>At 31 August</b>	 <b>8,597,000</b>	 <b>5,409,000</b>

**26. Operating lease commitments**

At 31 August 2020 the Academy Trust had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	6,952	6,952
Later than 1 year and not later than 5 years	20,856	27,808
 <b>27,808</b>	 <b>34,760</b>	

**27. Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £NIL for the debts and liabilities contracted before he/she ceases to be a member.

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**NOTES TO THE FINANCIAL STATEMENTS  
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**28. Related party transactions**

Owing to the nature of the Academy Trust and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Academy Trust's financial regulations and normal procurement procedures relating to connected and related party transactions.

An invoice totalling £1,100 was paid to Ease Training for the GovernorHub installation and annual subscription during the year. R Levigne (Trustee) was a Director of this company and enabled this transaction.

M Wolton (Member) is employed as a Partner at Veale Wasbrough Vizards LLP. During the year, £2,022.60 was paid to Veale Wasbrough Vizards LLP for professional fees.

C Haslam and L Dance (Trustees) are also Trustees of The Chamwell Centre Charity. During the year, the Trust recharged £955 to The Chamwell Centre Charity for staff and training course costs. There was no balance outstanding at the year end.

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**29. Teaching school trading account**

	2020 £	2020 £	2019 £	2019 £
<b>Income</b>				
<b>Direct income</b>				
Government grant income	55,869		18,775	
Training income	42,402		1,344	
<b>Total direct income</b>	<b>98,271</b>		<b>20,119</b>	
<b>Total income</b>		<b>98,271</b>		<b>20,119</b>
<b>Expenditure</b>				
<b>Direct expenditure</b>				
Direct staff costs	57,319		-	
Expenditure	38,500		5,685	
<b>Total direct expenditure</b>	<b>95,819</b>		<b>5,685</b>	
<b>Total expenditure</b>		<b>95,819</b>		<b>5,685</b>
<b>Surplus from all sources</b>		<b>2,452</b>		<b>14,434</b>
<b>Teaching school balances at 1 September 2019</b>		<b>14,434</b>		<b>-</b>
<b>Teaching school balances at 31 August 2020</b>		<b>16,886</b>		<b>14,434</b>